



CAPABILITY STATEMENT

Driving excellence in rail signalling solutions

October 2026

Professional • Ethical • Respectful • Dependable



Since our founding in 2017, **Woods Signalling Service Pty Ltd** has built a strong reputation as a trusted partner in the delivery of signalling maintenance, upgrades, and construction services across Australia's rail networks.

Guided by our core values of **Professional, Ethical, Respectful** and **Dependable** we consistently deliver outcomes that exceed expectations.

Our dedicated team of over **50 highly skilled professionals** brings deep technical expertise, a collaborative spirit, and a relentless commitment to excellence.

From concept to completion, we work alongside our clients to deliver tailored, innovative and reliable rail signalling solutions.



Partner of Choice

With our engagement, you gain a partner committed to delivering value, safety, and innovation at every stage.



Collaborative Approach We work closely with clients to create customised solutions, rather than relying on 'one-size-fits-all' methodologies.



Adaptable

We offer capability across all areas of railway signalling tailored to your specific operational and project needs.



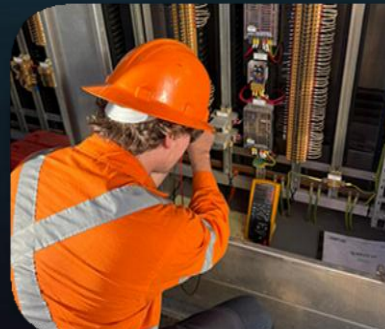
Proven Safety Record

Safety is our priority. Our processes ensure every member of our team returns home safely at the end of each day.



Nationwide Reach

With offices from coast to coast, we can meet your rail signalling requirements anywhere in Australia.



Technical Excellence

Our team of over 50 professionals leads the industry with advanced skills and up-to-date training on the latest technologies



Core Capabilities

Maintenance Services

We provide inspections and maintenance, with full 24/7 on call support with a team of engineers and signal electricians available to fill your maintenance needs.

Our maintenance services include:

- Signalling maintenance
- Telecommunications maintenance
- Routine inspections and servicing
- 24/7 on-call fault response and rectification





Core Capabilities

Renewals and Track Support

Our machine and civil support crews are available to ensure that planned maintenance works are carried out with a minimum of disruption and to the network rules and procedures of the Operator being serviced.

Our teams come to you ready:

- Full signal support forms and Work Packs per scope
- 4WD vehicles with tooling and signalling consumables
- Metropolitan and remote area support signalling support for re-railing and track machine operations
- Adaptable solutions to suit project and operational needs.





Core Capabilities

Signalling Construction

We offer a complete signal construction service, enabling us to manage installation works in the factory and the field. With our factories in Benalla and Perth, we can support the fit out of signalling equipment large or small.

Our services include:

- Design reviews, management and development
- Full-scope signal construction, testing, and commissioning
- Delivery and management of complex brownfield and greenfield works
- Integration of signalling systems with existing network infrastructure.





Core Capabilities

Test and Commissioning

We offer complete test and commissioning services, through our competent in-house Commissioning Managers, Testers in Charge, Test Engineers and Test Assistants. These services flow through the full range of services including Factory Acceptance Testing (FAT), Site Acceptance Testing (SAT), Commissioning and Handover.

We have core capabilities across all elements of Operational & Systems Integration from Design, Safety & Systems Assurance, Interface Management, Systems Engineering and Operations Management.





Core
Capabilities

Design and Project Management

Woods Signalling Service offers complete project management services from concept, design and feasibility to delivery and close out.

Our experienced signalling Project Managers are well equipped to lead signalling projects of any size.

Our Engineers carry a broad range of experience of metropolitan, regional and mine based rail networks in NSW, QLD, VIC, SA and WA.



Proven Deliveries

Our track record demonstrates the depth of our capability and commitment to delivering complex signalling projects safely, on time, and to the highest standard.

From major infrastructure upgrades to innovative technology transitions, our proven deliveries showcase the trust leading rail operators place in **Woods Signalling Service** to achieve outstanding outcomes.



Proven Deliveries

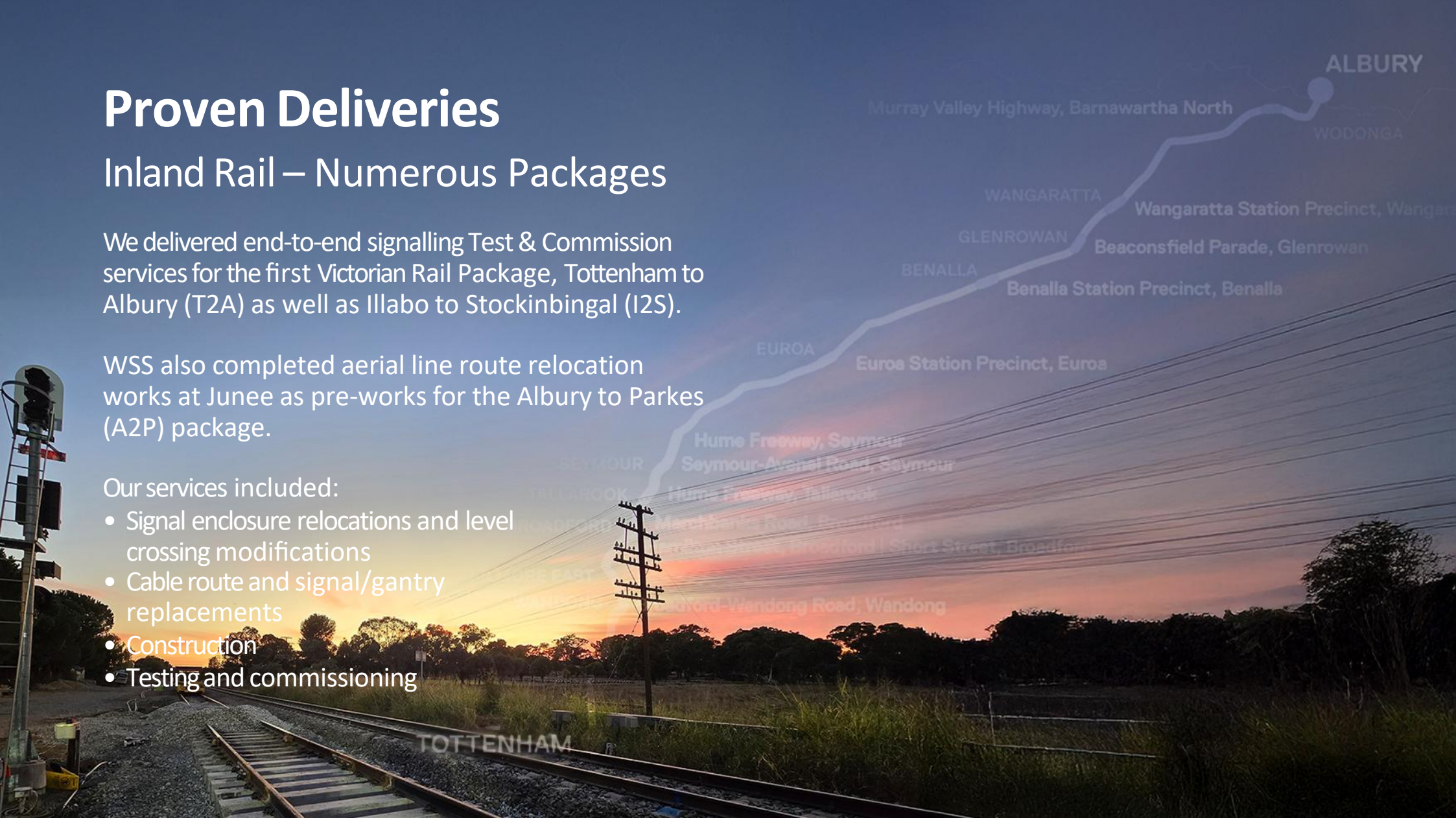
Inland Rail – Numerous Packages

We delivered end-to-end signalling Test & Commission services for the first Victorian Rail Package, Tottenham to Albury (T2A) as well as Illabo to Stockinbingal (I2S).

WSS also completed aerial line route relocation works at Junee as pre-works for the Albury to Parkes (A2P) package.

Our services included:

- Signal enclosure relocations and level crossing modifications
- Cable route and signal/gantry replacements
- Construction
- Testing and commissioning



Proven Deliveries

Emergency Works



WSS mobilised in response to an emergency for a client operating a private rail network in Victoria where a tree had fallen and destroyed a level crossing location box.

WSS built, tested and commissioned a replacement location box within a week of the incident occurring.

Our services included:

- Callout response
- Factory Construction
- Site Construction
- Test & Commission



Proven Deliveries

Victorian Telemetry Obsolescence Project (TOP)

We successfully upgraded over 150 level crossings and 48 signalling sites across Victoria. Encompassing revised client requirements the scope was re-scheduled to accelerate the works to achieve realigned programmed timelines.

Our services included:

- Installation of 4G Routers, replacing 3G technology
- Upgrade of antenna installations
- Earthing and lightning protection upgrades





Proven Deliveries

CAL26 Power & Communications Upgrade

In 2026, WSS successfully completed the CAL26 Power & Communication Upgrade Construct and Commission Project.

The scope included motor generator installations at four different localities with new and altered power distribution, power supplies, communications technology and alarm management configurations.

Our services included:

- Signal and Communications Construction
- Civil Construction
- Test & Commission
- Data & Configuration Design
- Factory Construction

Safety

As a provider of safety-critical systems operating in high-risk environments, WSS places safety at the heart of everything we do.

We are fully dedicated to maintaining a safe, healthy, and hazard-free workplace for both our team members and external partners. This commitment underpins every aspect of our operations and is essential to our way of working.

Fundamentally, we expect every individual at **WSS** to uphold a strong sense of duty of care—ensuring their actions prioritise safety and do not pose a risk to themselves or those around them.



Quality

Our continuous evolution and desire for improvement drives our commitments to safety and quality.

Our employees are encouraged to be challenging and innovative in the delivery and implementation of our safety and quality regime.

Our in-house and site construction activities follow processes and procedures laid out in our **Integrated Management System** that ensure compliance to Australian and Network Operator standards, specific to each network.



Environment

From urban rail corridors to rural and ecologically sensitive areas, **WSS's** work intersect with diverse landscapes that demand responsible and sustainable practices.

Through robust planning, risk management, and performance monitoring, **ISO 14001** enables us to **identify** and **reduce** environmental **impacts** across the lifecycle of our signalling solutions.

Every employee, from field staff to project managers, plays an active role in upholding our **environmental objectives**.

It's this responsibility and commitment that ensures our EMS remains **effective and aligned** with the evolving needs of both the rail industry and the planet.



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